

WENRA Strategy 2019-2023



10 April 2019

Introduction

At WENRA's Spring Plenary Meeting 2017 in The Hague, WENRA tasked the WENRA Chair to hold discussions on WENRA's future activities, mission, vision and new strategic objectives. The WENRA Chair therefore invited a small group of WENRA Members for such discussions. Meetings took place in Switzerland in autumn 2017 and in France in summer 2018. The members of this group (Strategy Task Force) were Finland, France, Germany (Technical Secretariat) Slovenia, Sweden, Switzerland and the United Kingdom. The Task Force highlighted that WENRA's future activities and role, WENRA's structure for the future, as well as how WENRA should be perceived internationally in the future were important issues to address. In particular, the Task Force identified the following challenges:

- Current structure and size of WENRA
- Clarity of role between WENRA Members and Observers
- Better connection between WENRA Plenary Members and WENRA's WG Members
 - Resources of WENRA
 - Commitment to WENRA / Compliance to WENRA's SRLs
- Managing consensus and effective conflict resolution
 - Ensuring WENRA adds value and minimizes duplication
 - Organisation of pool / network of experts
- Topics for the future: Radioactive Waste Management, less financial resources, ageing reactors, SMRs, cyber security, supply chain, maintaining knowledge, use of artificial intelligence, floating NPPs.

As a result, the Task Force drafted new vision, mission and objectives for WENRA, which were adopted in the following form in April 2019 and subsequently included in WENRA's Terms of Reference.

WENRA's Vision & Mission

Vision:

WENRA is the independent association of European national nuclear regulators recognised for establishing, implementing, and disseminating harmonized model levels of nuclear safety.

Mission:

Working together as national nuclear regulators to continuously improve and harmonize nuclear safety to as high as reasonably practicable, taking into account security aspects, and so protect people and the environment.

WENRA's Strategic Objectives

<p>Strategic Objective 1</p>	<p>To maintain a common set of up to date Safety Reference Levels (SRL), covering all relevant topics and benchmark their implementation on a regular basis. The WENRA SRLs are a key driver for developing nuclear safety by a continuous improvement and harmonization of regulatory approaches in Europe.</p>
<p>Strategic Objective 2</p>	<p>To promote a broad understanding of safety by taking a holistic vision on challenges, and the actions needed to protect people and the environment and to avoid a nuclear accident. In particular to promote greater integration between safety and security.</p>
<p>Strategic Objective 3</p>	<p>To further harmonize regulatory approaches and practices and to tackle emerging significant issues, establishing common position statements and influencing their adoption.</p>
<p>Strategic Objective 4</p>	<p>To improve WENRA's membership structure so that it remains inclusive but ensures that WENRA can work efficiently and effectively, allowing it to adapt to developments in the nuclear scene.</p>
<p>Strategic Objective 5</p>	<p>To create and maintain a funding mechanism that shares the burden and ensures that sufficient resources are available for WENRA's operating costs.</p>
<p>Strategic Objective 6</p>	<p>To establish a framework allowing national regulators to consider the relevant experience and knowledge of other WENRA Members in national regulatory processes and promote practical cooperation and support.</p>

Strategic Objective 7	To reinforce WENRA's role as the strategic partner for nuclear safety to ENSREG, providing a consistent independent view on European nuclear regulatory issues and working together to continuously improve nuclear safety in Europe.
Strategic Objective 8	To establish an effective stakeholder engagement and communication promoting greater understanding of WENRA's products, which also informs WENRA's own decision-making.
Strategic Objective 9	To establish an effective framework to utilize the experience and knowledge vested in TSOs to support the activities of WENRA.
Strategic Objective 10	To increase WENRA's visibility in the nuclear scene in and outside of Europe.